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Data Section

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Financial information

■ 11-year financial summary

(Unit: million yen)

- IT-year illian		· y									(Unit: million
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Balance sheet		-	-		-		-	•	-	-	
Current assets	10,225	9,886	10,796	10,507	11,322	12,299	12,849	14,694	16,264	17,676	19,498
Fixed assets	3,213	4,770	4,166	4,411	4,095	3,578	3,445	3,996	3,746	3,990	4,497
Current liabilities	2,830	2,986	2,954	2,445	2,777	3,244	3,459	4,341	4,174	4,243	4,878
Fixed liabilities	246	351	257	386	427	266	271	248	229	256	280
Net assets	10,361	11,318	11,750	12,088	12,213	12,367	12,564	14,101	15,606	17,167	18,836
Total assets	13,438	14,656	14,962	14,919	15,259	15,878	16,294	18,690	20,010	21,667	23,996
Profit-and-loss sheet											
Sales	10,974	11,467	12,154	11,111	11,831	12,554	15,239	16,289	17,021	18,322	20,652
Gross profit	4,248	3,989	4,410	4,079	4,528	4,652	4,840	5,386	6,156	6,734	7,753
Operating income	1,675	1,078	1,540	1,270	1,535	1,637	1,728	2,186	3,031	3,217	3,737
Ordinary income	1,697	1,100	1,588	1,331	1,605	1,709	1,839	2,317	3,106	3,278	3,846
Net income attributable to owners of parent	1,009	658	1,013	906	1,124	1,148	1,232	1,683	2,112	2,291	2,770
Cash flow statement											
Cash flows from operating activities	1,118	1,215	1,464	1,531	1,830	899	1,879	2,728	2,811	1,714	2,836
Cash flows from investing activities	(1,534)	(1,239)	(186)	(155)	(203)	(306)	(714)	(429)	(353)	(758)	(504)
Cash flows from financing activities	(225)	(562)	(255)	(825)	(1,129)	(693)	(694)	(526)	(544)	(744)	(1,623)
Cash and cash equivalents at year-end	5,045	4,458	5,480	6,031	6,528	6,428	6,899	8,672	10,585	10,796	11,505
Key indicators											
ROA (%)	13.3	7.8	10.7	8.9	10.6	11.0	11.4	13.2	16.1	15.7	16.8
ROE (%)	10.3	6.2	8.9	7.7	9.3	9.4	9.9	12.7	14.3	14.0	15.4
ROIC (%)	10.1	5.8	8.6	7.3	8.4	9.0	9.3	11.8	13.9	13.7	15.0
Equity to total assets ratio (%)	76.0	75.9	77.5	80.9	79.9	77.7	76.8	75.2	77.9	79.1	78.5
Net debt to equity ratio (times)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Operating profit margin (%)	15.3	9.4	12.7	11.4	13.0	13.0	11.3	13.4	17.8	17.6	18.1

ROA (return on assets) = (Current ordinary income / Average total assets of the current and previous period) \times 100

ROE (return on invested capital) = (Net income attributable to owners of parent for the current period / Average equity of the current and previous period) × 100

ROIC (return on invested capital) = (Net income attributable to owners of parent for the current period / Average of (Equity - New stock subscription rights) of the current and previous period) × 100

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2. Our Strategy 5. Data Section

Corporate Profile

Executive officers



Back row to front row, left to right: Tsunenori Sato, Koji Sakata, Daisuke Koizumi, Makoto Sato, Kazunori Kono, Katsuo Nakamura, Waka Abe, Masahito Motoyama, Hirotaka Oeda

1996 April

2011 June

2014 April

2022 April

2023 April

2024 June

1981 April

2008 June

2021 June

2007 August

2015 June

Makoto Sato

Daisuke Koizumi

Waka Abe

Outside Director

Kazunori Kono

Director and Executive Officer

2010 October General Manager of Network Solution Division

Division (current position)

Joined Shashin Kagaku Co., Ltd.

Outside Director (current position)

Director (Full-time member of Audit and Supervisory Committee)

Outside Director (Member of Audit and Supervisory Committee)

Outside Director (Member of Audit and Supervisory Committee)

Registered as certified public accountant

2004 September Registered as certified public tax accountant

2019 December Director of Business Development Office, SK-Electronics Co., Ltd.

2004 March Joined SK-Electronics Co., Ltd.

Joined the Company

Office (current status)

Office (current status)

(current position)

Department

Masahito Motoyama

Executive Officers, General Manager of Network Solution Division

Executive Officer, General manager of Payment Systems Division

Executive Officer, General manager of Payment Systems Department

Director and Executive Officer, General Manager of Payment Systems

Executive Officer, Deputy General Manager of Corporate Strategy Department

Head of Business Development Office and Solutions Division (current position)

Executive Officer, Deputy General Manager of Corporate Strategy

Director and Executive Officer, Deputy General Manager of Corporate

Director and Audit and Supervisory Board Member (current position)

Registered as certified public accountant and established M. Sato CPA

Representative Partner, Asunaro Audit Corporation (current position)

ITFOR Outside Director and Audit and Supervisory Board Member

ITFOR Outside Director and Audit and Supervisory Board Member

Registered as certified public tax accountant and established M. Sato CPTA

Representative Director, KIA Professional Co., Ltd. (now Owner's Brain Co., Ltd.)

Directors and Audit and Supervisory Committee Members

(as of September 30, 2024)

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President and Representative Director

1998 March Joined the Company

2009 October Executive Officer, General Manager of Solution Systems Division

2011 June Director and Executive Officer, General Manager of Solution Systems Division Representative Managing Director and Executive Officer, General Manager of 2017 June

Representative Senior Managing Director and Executive Officer, General 2018 June Manager of Corporate Strategy Department and Financial Systems Division

President and Representative Director, General Manager of Corporate 2019 April Strategy Department

2021 April President and Representative Director (current position)

Koji Sakata

Representative Senior Managing Director and Executive Officer

1987 April Joined the Company

2008 October Executive Officer, General Manager of Software Development Department Director and Executive Officer, General Manager of Technical Support Division 2013 June

2014 June Director and Managing Executive Officer, General Manager of Technology

2019 June Director and Representative Senior Managing Director, General Manager of

Public Systems Division

2020 October Representative Senior Managing Director and Executive Officer, General Manager of Technology Development Department (current position)

Hirotaka Oeda

Director and Managing Executive Officer

1981 April Joined the Company

2004 June Executive Officer, General Manager of Osaka Office

Director and Executive Officer, General Manager of Solution Systems Division 2006 June 2009 October Director and Managing Executive Officer, General Manager of Corporate Strategy Departmen

2018 December Director and Executive Officer, General Manager of CTI Systems Division and

Communications Systems Division Director and Executive Officer, General Manager of Corporate Strategy 2021 April

Department and Retail EC Systems Division

2024 July Director and Managing Executive Officer, General Manager of Corporate Strategy Department and Retail EC Systems Division (current position)

Katsuo Nakamura

Director and Executive Officer

1991 October Joined Showa Ota & Co. (now Ernst & Young ShinNihon LLC)

ITEOR Outside Corporate Auditor 2003 June 2010 June

Director and Executive Officer, General Manager of Administration

Department (current position)

Company details Corporate details

Corporate name Head office location 12F Ichibancho Tokyu Bldg., 21 Ichibancho, Chiyoda-ku, Tokyo 102-0082 Established December 2, 1972 Capital 1,124 million yen Number of employees 494

Business locations

Head Office	12F Ichibancho Tokyu Bldg., 21 Ichibancho, Chiyoda-ku, Tokyo 14F Mainichi Intecio, 3-4-5, Umeda, Kita-ku, Osaka				
West Japan Office					
Chubu Office 6F Meieki Imai IMAI Bldg., 4-10-25, Meieki, Nakamura-ku, Nagoya, Aichi					
Kyushu Office	6F Kyukan Hakata Bldg., 3-26-29, Hakata Ekimae, Hakata-ku, Fukuoka				
Okinawa Sales Office 4F Shintoshin DL Bldg., 4-19-30, Omoromachi, Naha, Okinawa					
Tokorozawa Building	ITFOR Tokorozawa Bldg., 2-5-7, Higashi Tokorozawa Wada, Tokorozawa, Saitama				

Group Companies

ICR Co., Ltd.	2F Yahagi Higashisakura Bldg., 2-10-1, Higashisakura, Higashi-ku, Nagoya	insurance fees for the National Health Insurance System, etc.)
Aisel Co., Ltd.	12F Ueno Frontier Tower, 3-24-6, Ueno, Taito-ku, Tokyo	(Development of computer software)
ITFOR BeX Inc.	12F Ichibancho Tokyu Bldg., 21 Ichibancho, Chiyoda-ku, Tokyo	(Business process outsourcing (BPO) for tax collection and other operations of local governments)
EeB Corporation	Ishikawa Frontier Lab, 2-5-12, Asahidai, Nomi, Ishikawa	(Development of computer software)
CVC Co., Ltd.	2F Hakata Ekimae City Bldg., 1-9-3, Hakata Ekimae, Hakata-ku, Fukuoka	(Corporate surveys and work involved in corporate surveys related to accounts receivable business processes)
Syddy Inc.	12F Ichibancho Tokyu Bldg., 21 Ichibancho, Chiyoda-ku, Tokyo	(Digital services and payment agency services)
Syddy Inc.	12F Ichibancho Tokyu Bidg., 2T Ichibancho, Chiyoda-ku, Tokyo	(Digital services and payment agency

Stock information

Listing	Tokyo Stock Exchange, PrimeSecurity code: 4743 110,000,000 28,611,900 (including 1,411,207 treasury shares) 100		
Number of authorized shares			
Number of shares issued			
Stock trading unit			
Number of shareholders	11,719		

Shareholder Distribution by Ownership



Renewal of corporate logo

ITFOR revised its logo that it has been using since 2000, in which the company name was changed. The new logo features "I" of IT and "F" meaning free fly toward the future, and I and F gently leaning together express the power of empathy for customers. ITFOR will continue to grow into the future with this new logo.

(as of March 31, 2024)



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